

A military commander serving overseas must be prepared to act and take responsibility for events that they are not fully in control of or can influence. The same commander needs to be ready to deal with imponderable situations and operate in contradictory contexts, often in situations where there are no predetermined solutions. In *Mission Commander*, seven Swedish military officers describe their experiences of stressful and morally challenging situations. The interviewees have held posts ranging from battalion commander to force commander. The purpose of *Mission Commander* is to stimulate discussion and reflection on military professionalism. This book also describes a method of developing military skills by using structured reflection, dialogue and writing.

Lotta Victor Tillberg has interviewed Hans Ilis-Alm, Anders Brännström, Olof Granander, Ulf Henricsson, Hans Håkansson, Jan-Gunnar Isberg and Mats Ström. Peter Tillberg is the project leader of 'The Use of Force and Modern Military Professionalism', of which the interviews are a part. He is also the picture editor of *Mission Commander*.

The book is part of an ongoing research project on the modern military profession and was commissioned by the Swedish Armed Forces. The Swedish Centre for Studies of Armed Forces and Society (CSMS), a forum for promoting and exchanging research on military organizations and civil-military relations, has carried out this work.

**CSMS**

SWEDISH CENTRE FOR STUDIES  
OF ARMED FORCES AND SOCIETY

[www.csms.se](http://www.csms.se)

ISBN 978-91-86637-49-5



9 789186 837495

# Mission Commander

Swedish Experiences of Command  
in the Expeditionary Era

Lotta Victor Tillberg  
& Peter Tillberg

Mission Commander

**CSMS**

SWEDISH CENTRE FOR STUDIES  
OF ARMED FORCES AND SOCIETY